



BANK OF ENGLAND

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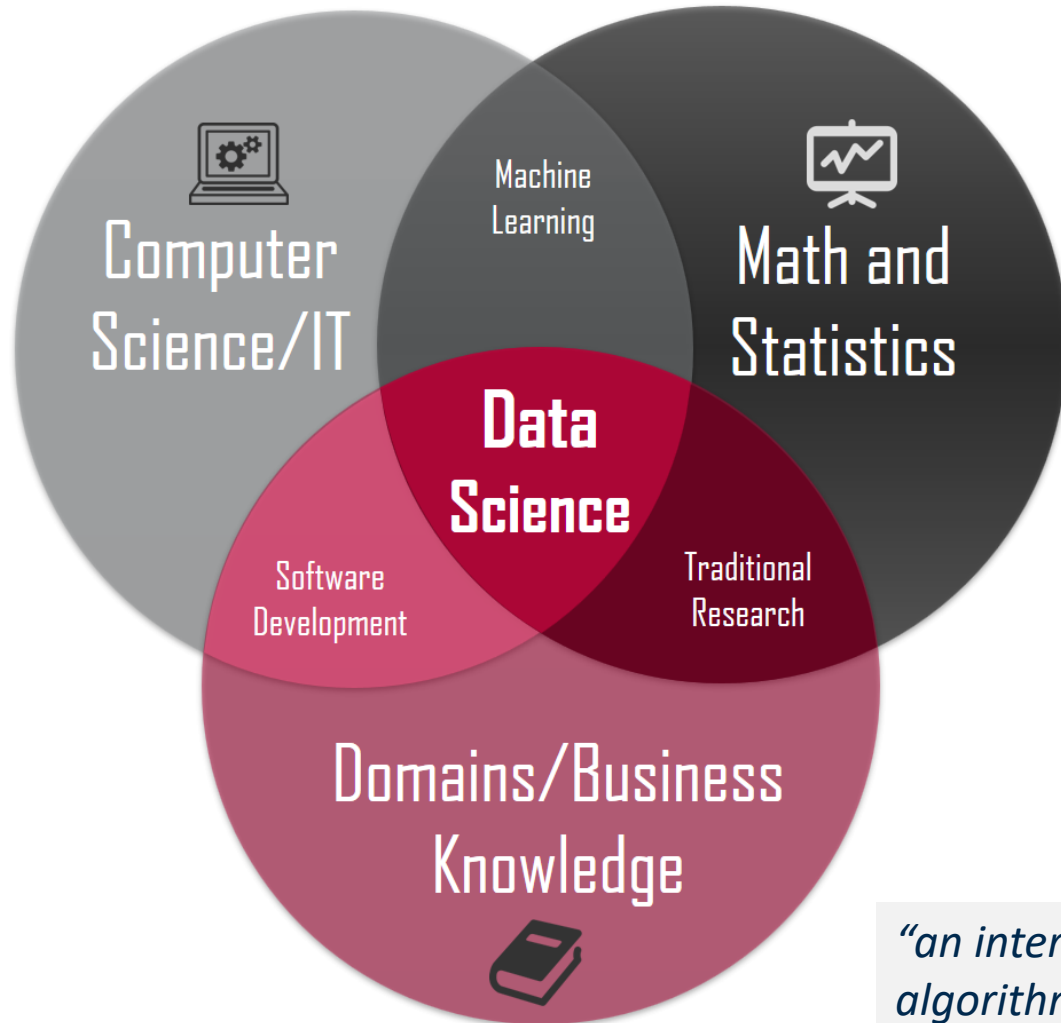
# Data Science in the Bank of England

Who are we and what do we do?

Eryk Walczak  
Data Scientist  
Bank of England



# What is data science?



*“an interdisciplinary field that uses scientific methods, processes, algorithms and systems to extract knowledge and insights from data in various forms, both structured and unstructured”*

# Bank of England



- UK's central bank
- Our mission is to promote the good of the people by maintaining monetary and financial stability

# Bank of England



- Regulate other banks
- Issue banknotes
- Set monetary policy
- Maintain stability

# Structure

- **Part I**

- What is Advanced Analytics (AA)?
- What do we do?
- What problems do we like to tackle?

- **Part II**

- Detailed example of AA work
-

# Advanced Analytics' Strategic Goals

- Advanced Analytics exists in order to help the Bank achieve excellence as a cutting-edge research and analytics institution.
- Our mission is to:
  - Use optimal statistical techniques to answer Bank-relevant questions
  - Facilitate more effective use of granular data sets in the Bank
  - Meet computational challenges when using Big/complex data

# Advanced Analytics



## Applied Data Science and Visualisation Team

- Leads on efficient use of technology for data science, and engagement with Technology
- Leads on defining and applying best practice in data visualisation
- Operationalises data science techniques



## Analytics, Research and Outreach Team

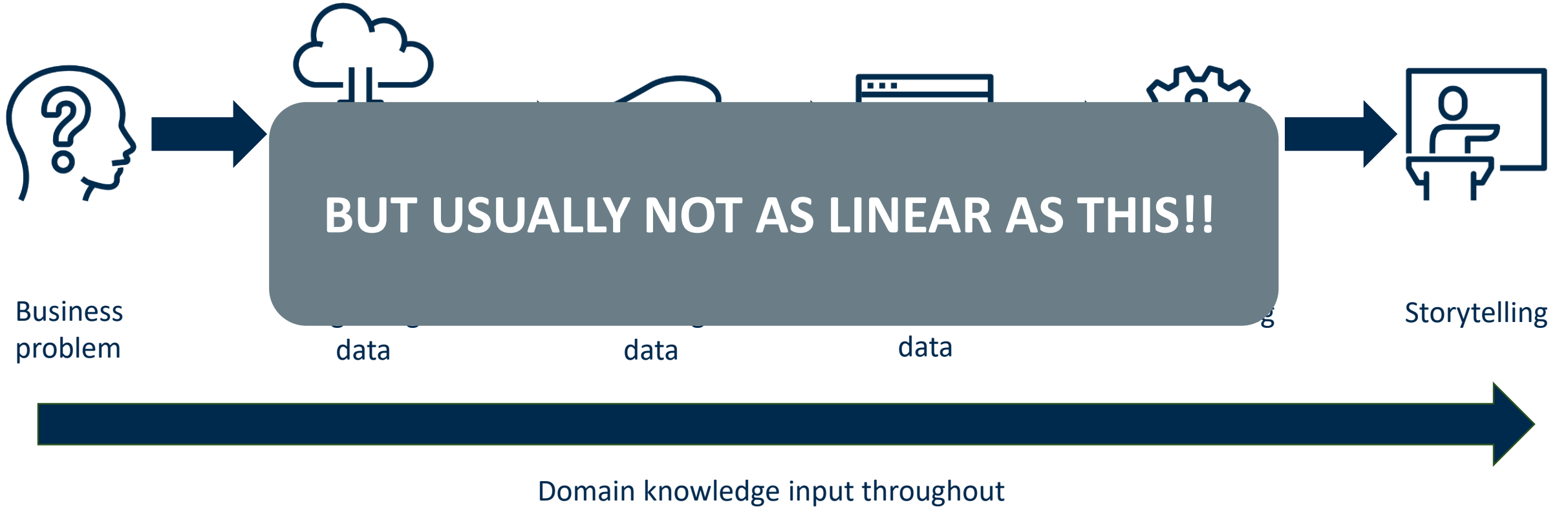
- Leads on research and publications
- Expands the range of quantitative methods used by the Bank
- Promotes collaboration with external researchers and the Bank's research community

# How we work

- Collaborating with other areas of the Bank
  - Business areas bring **domain understanding**
  - AA brings **data science** solutions to bear on business problems
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# “Ideal” Data Science Pipeline

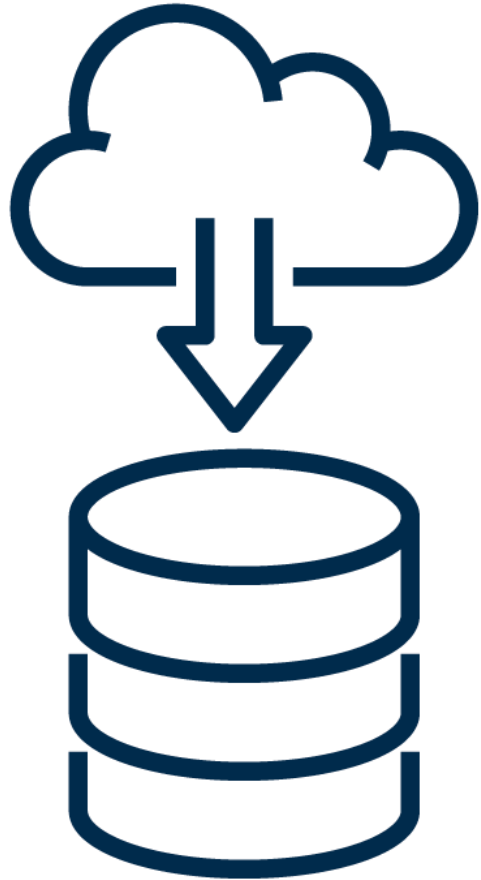


# Business Problem



- Are we communicating with firms proportionately?
- Can we spot potentially disruptive technological trends?
- What are the trends in the UK labour market?
- What's the effectiveness of different approaches to central bank communications?
- How complex does our regulation need to be to meet our prudential objectives?

# Obtaining Data



- Web scraping
- PDFs
- Images
- Audio
- Matching datasets from multiple sources

# Example: PDFs (Supervisory Statements)



File Edit Format View Help

2 The Senior Insurance Managers Regime (SIMR)

2.1 This chapter sets out the PRA's expectations of how firms, and individuals performing a Senior Insurance Management Function (SIMF) (Senior Insurance Managers), comply with the SIMR. In particular, this chapter clarifies:

- the scope of the SIMR;
- the identification of key functions; and
- the allocation of responsibilities to individuals.

2.2 This chapter should be read in conjunction with:

- the relevant parts of the PRA Rulebook namely Insurance – Senior Insurance Management Functions, Insurance – Allocation of Responsibilities, Conditions Governing Business, and Insurance – Fitness and Propriety;
- the relevant European legislation;
- the Financial Conduct Authority's (FCA's) rules and guidance on its corresponding Approved Persons Regime (APR); and
- SS5/16 'Corporate governance: Board responsibilities' which is a supervisory statement on the PRA's expectations of boards that complements the SIMR's focus on individual accountability.<sup>1</sup>

Senior Insurance Management Functions (SIMFs)

2.3 This section sets out the PRA's expectations of how firms should comply with, and interpret, the rules on SIMFs in the Insurance – Senior Insurance Management Functions Part of the Rulebook, which govern the scope of the PRA's SIMR.

2.4 In view of the need to establish that an individual with appropriate skills, experience and personal characteristics is responsible for each SIMF, the PRA does not expect persons other than natural persons to be approved for a SIMF.

Criteria for a 'Group Entity Senior Insurance Management Function'

2.5 The definition of a Group Entity Senior Insurance Manager (SEIM) will only encompass those individuals who meet the criteria in section SS5/16 of SIMR, and who are also deemed to be in a key function (as defined in the PRA Rulebook). This is likely to include the chairman of the group, or the chair of a key group board committee where that committee has direct responsibility for oversight of the affairs of the firm. It is also expected to include those Group Executive Directors and Senior Insurance Managers who have responsibility for some aspect of the safety and soundness of the group, or of the PRA regulated firms in the group.

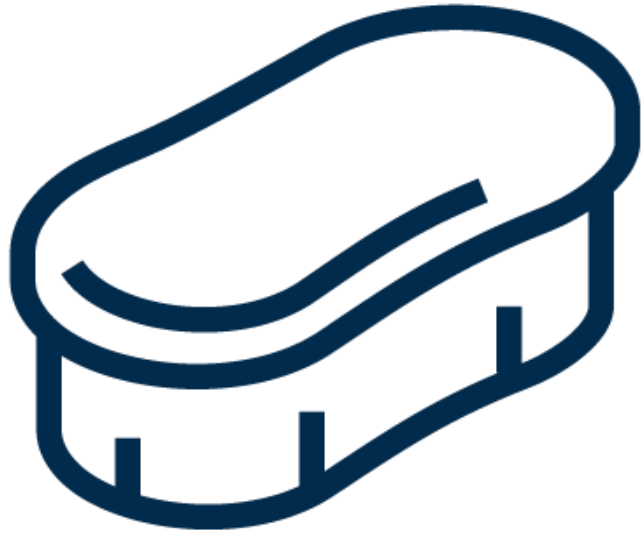
<sup>1</sup> PRA SS5/16 'Corporate governance: Board responsibilities', March 2016.  
<http://www.bankofengland.co.uk/pru/pages/publications/ss/2016/ss516.aspx>.

```
130 for (doc in 1:length(text)){
131   dcmt <- text[doc]
132   all_text <- unlist(strsplit(dcmt, "\f"))
133   title_text <- all_text[1]
134   body_start <- which((nchar(all_text) > 300 & !grepl("Co
135   body_end <- ifelse(identical(which(grepl("Appendix\\:|A
136   which(grepl("Appendix\\:|Annex -", a
137   main_text <- all_text[body_start:body_end]
138
139
140   # get title
141
142   spl1 <- unlist(strsplit(title_text, "\\"))
143   #doc_type <- trimws(spl1[1])
144   months <- gsub(" ", "", paste(format(ISOdate(1111,1:12,
145   spl_ptn <- substr(months, 1, nchar(months)-1)
146   spl2 <- unlist(strsplit(spl1[2], spl_ptn))[1]
147   issue <- trimws(str_extract(spl2, "SS[[:digit:]]+\\[[:dig
148   title <- tm::stripwhitespace(trimws(unlist(strsplit(spl
149   updates_which <- ifelse(is.na(trimws(str_extract(paste(
150   trimws(str_extract(paste(spl1,
151
152   # get sections and section numbers
153
154   main_text <- paste(main_text, collapse = "\n")
155
156   sections <- unlist(str_split(main_text, regex("( [0-9]+
157   sect_nos <- trimws(unlist(str_extract_all(main_text, re
158
159   # put into dataframe
160
161   df <- data.frame(#doc_type = rep(doc_type, length(secti
162   issue = rep(issue, length(sections)),
163   title = rep(title, length(sections)),
164   updates_which = rep(updates_which, length(sections)),
165   section_number = sect_nos,
166   text = trimws(tm::stripwhitespace(sections))
167 }
```

issue	title	updates_which	section_number	text
1	SS3/13 Capital requirements for major UK banks and building ...	new document	1.1	The purpose of this supervisory statement is to set out ...
2	SS3/13 Capital requirements for major UK banks and building ...	new document	1.2	Firms will be expected to meet a 7% common equity Tier ...
3	SS3/13 Capital requirements for major UK banks and building ...	new document	1.3	The PRA expects firms to meet the above standards at th...
4	SS3/13 Capital requirements for major UK banks and building ...	new document	1.4	From 1 July 2014, the adjustments to CET1 capital and ris...
5	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	1.1	This supervisory statement is aimed at firms and groups ...
6	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	1.2	The statement expands on the PRA's general approach, a...
7	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	1.3	EIOPA's guidelines are addressed to National Competen...
8	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	1.4	Firms are reminded that they must also continue to com...
9	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	1.5	The PRA believes this statement is compatible with the R...
10	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	1.6	This supervisory statement will apply when EIOPA's guid...
11	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	1.7	The guidelines cover four areas which EIOPA considers f...
12	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	1.8	This statement aligns with the four areas above, and pro...
13	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	1.9	In this supervisory statement, the PRA articulates its exp...
14	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	1.10	The PRA expects EIOPA to launch a Q&A process during ...
15	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	1.11	The PRA supports EIOPA's proportionate and pragmatic ...
16	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	1.12	In considering the PRA's strategic approach against the ...
17	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	1.13	Firms will be expected to apply the guidelines in a way t...
18	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	1.14	Many of the guidelines represent good practice in conf...
19	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	1.15	The guidelines set out the following principles of applic...
20	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	1.16	The PRA will use its work with firms during the prepar...
21	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	2.1	The PRA consulted on this statement in CP9/13. Eightee...
22	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	2.2	Overall, stakeholders welcomed the pragmatic and prop...
23	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	2.3	Some respondents sought clarification of the PRA's exp...
24	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	2.4	Amendments have been made to some sections to enha...
25	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	3.1	This chapter sets out the PRA's expectations in respect o...
26	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	3.2	These guidelines will assist firms in developing their gov...
27	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	3.3	The PRA considers the guidelines to be generally consist...
28	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	3.4	The PRA will not prescribe how these requirements shou...
29	SS4/13 Solvency II applying EIOPA's preparatory guidelines to P...	new document	3.5	It is anticipated that Solvency II will apply the system of ...



# Cleaning data



- Removing duplicate records
- Missing data imputation

# Data exploration

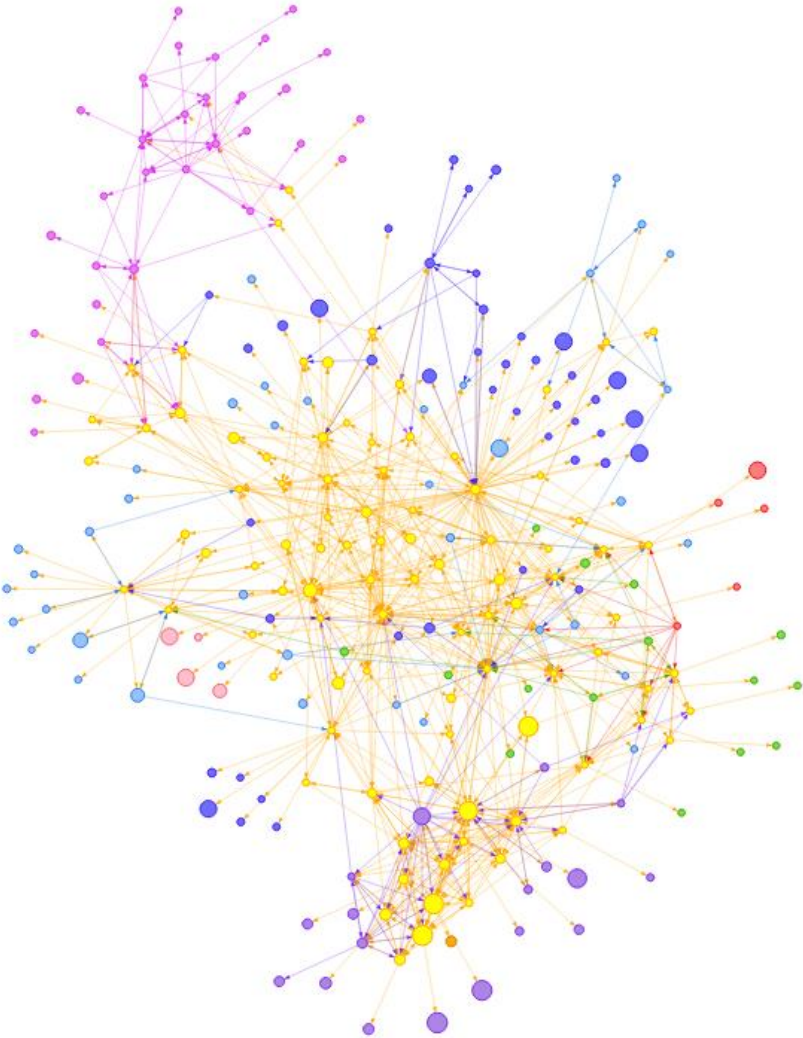
- Initial probing of data using visualization techniques



# Example: Network plot (FSA Handbook)

Select by group ▾

- OTHER
- Multiple
- ACCOUNTABILITY
- GOVERNANCE AND REMUNERATION
- COMPENSATION
- CAPITAL
- GROUPS
- PERMISSIONS AND WAIVERS
- REPORTING AND DISCLOSURE



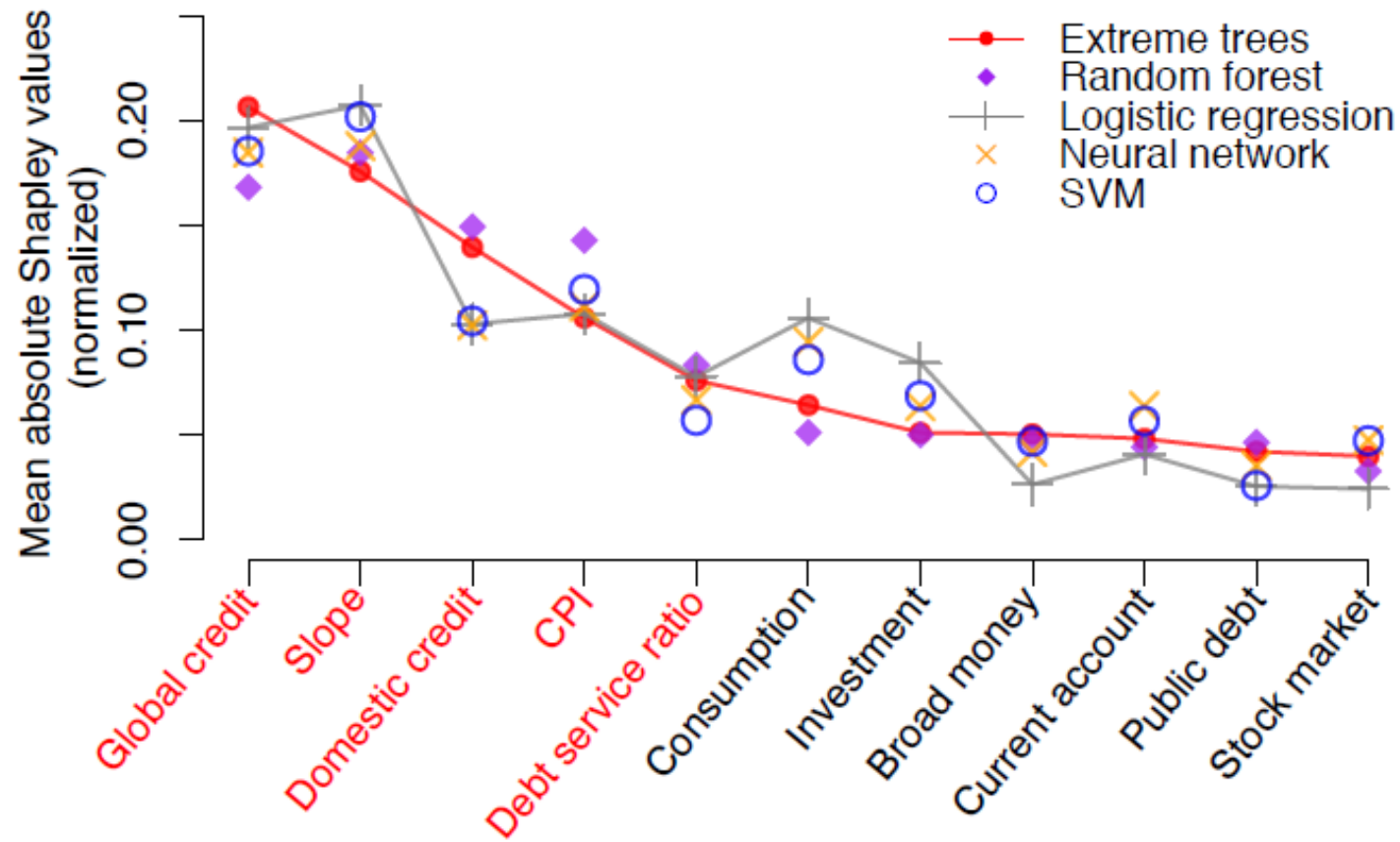
# Statistical modelling



- Prediction
- Variable interpretation
- Clustering



# Example: features that predict financial crises



## Storytelling fora



- Data products
- Staff Working Papers
- Bank Underground Posts
- Present at Data Boards
- Senior Management Team meetings
- CCBS events
- Research Showcase
- Dashboards in R Shiny and Tableau

# Do I need a data scientist?

- **Problems which a Data Scientist will solve**
  - Do we have big data sets which cannot be handled with standard analyst tools/techniques?
  - Do we need to use new types of data?
  - Do we need extract clean information from messy data?
  - Do we need to automate labour-intensive analytical or data processes?
  - Do we need to make data processes better, more robust, faster?
  - Do we want to use machine learning techniques?
- **Poor uses for a Data Scientist**
  - Standard analysis, on known datasets

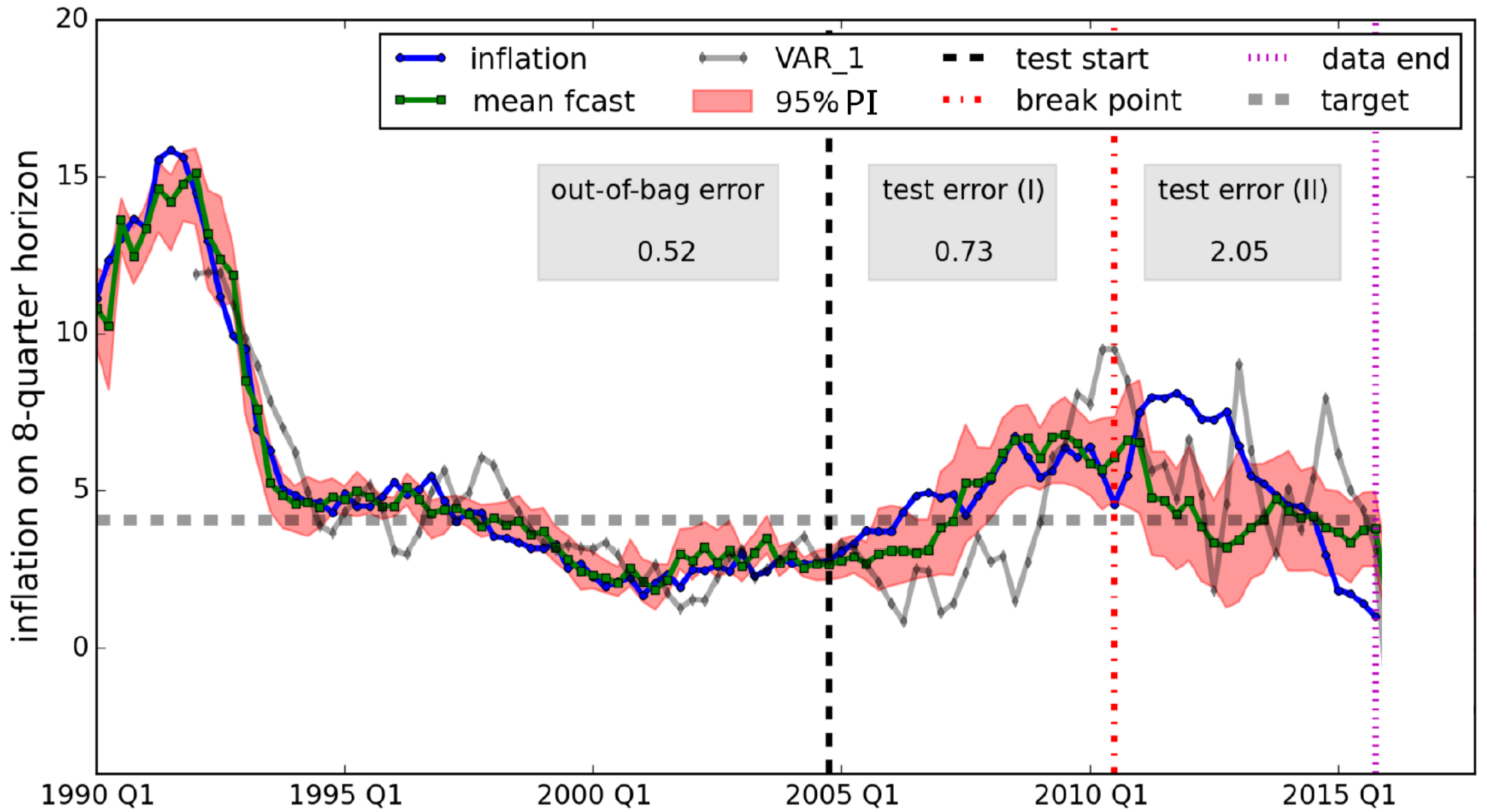
# Examples

# Forecasting Inflation

- Quarterly prediction of UK's inflation
- Regression problem
- Predictors: household income, broad money, unemployment, ..., measured two years earlier.
- Time period: 1990-2015

## Forecasting Inflation

Method	Mean absolute test error (SD) Years: 2005–2015
AR <sub>1</sub>	2.02 (0.95)
VAR <sub>1</sub>	2.32 (1.42)
Ridge regression	2.79 (2.31)
SVM	1.58 (1.26)
Neural net	1.96 (1.67)
SVM + Neural net	<b>1.35</b> (1.21)



# Clustering job advertisements

- Existing job classification schemes: 21 sectors, 90 occupations
- Carefully designed and well-established
- Analysis over time is possible
- Do not reflect changes in the labour market
- Manual assignment can be inaccurate (Schierholz et al., 2018; Belloni et al., 2014)



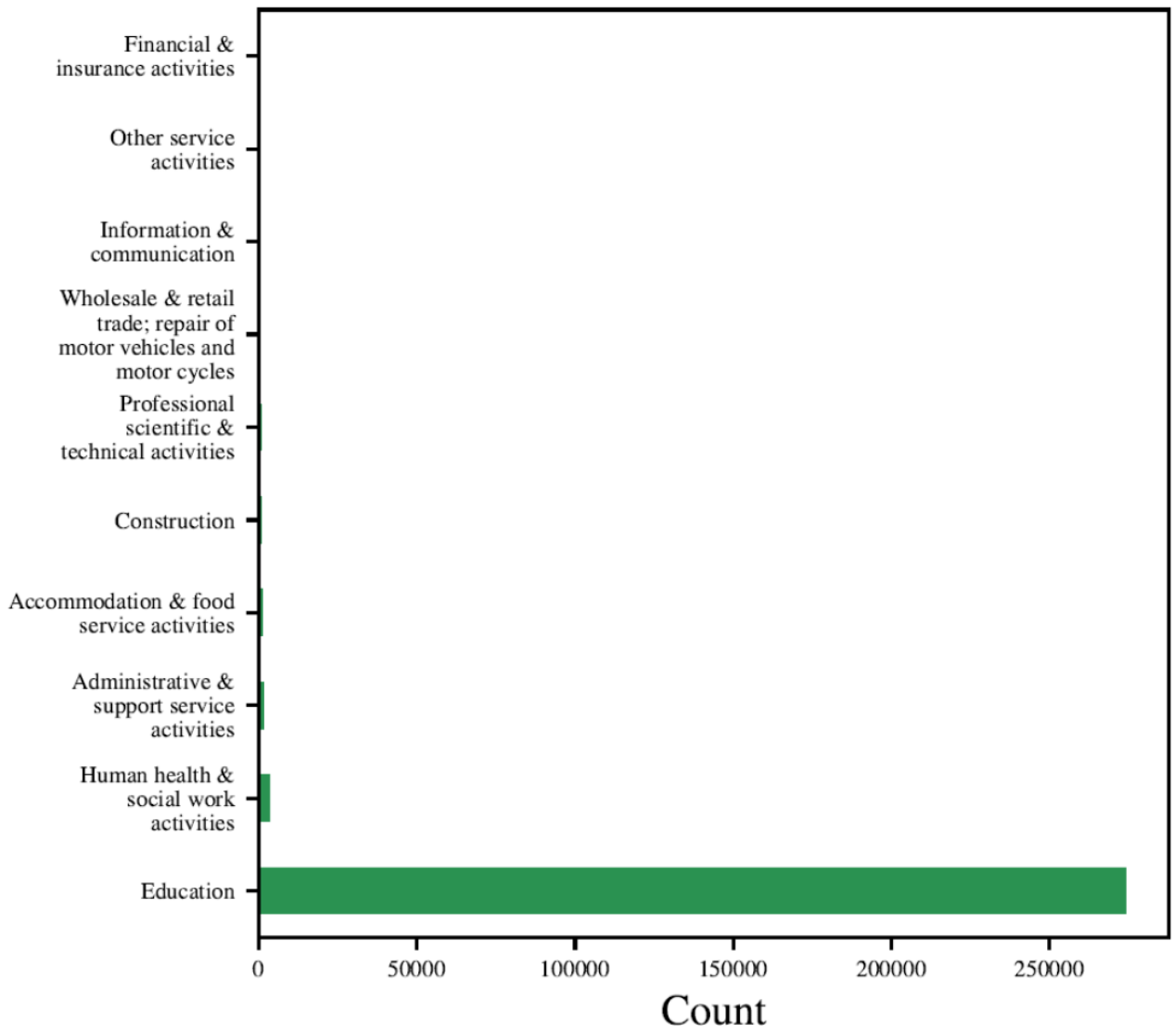
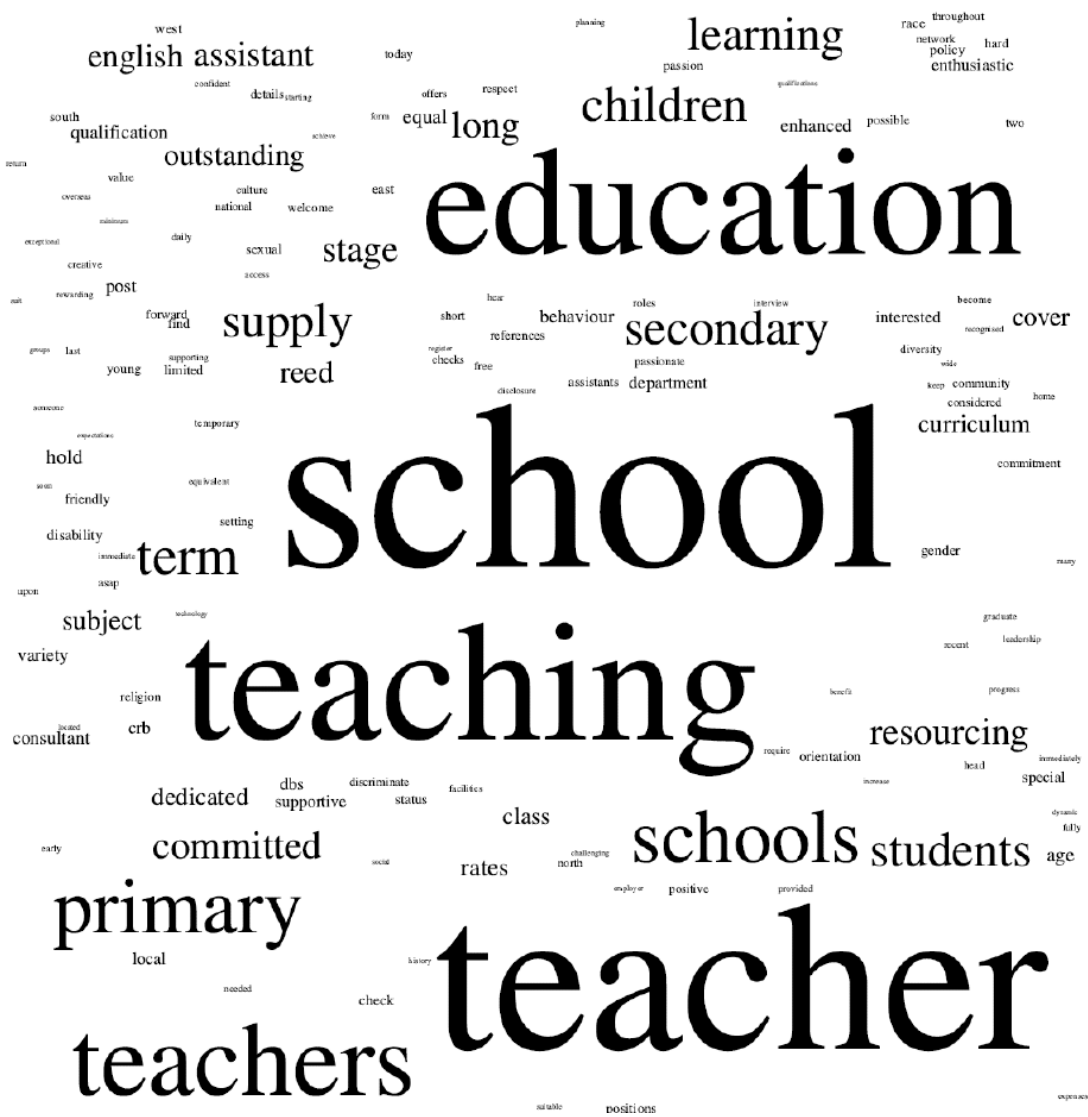
# Clustering job advertisements

Research project by Turrell et al. (2018):

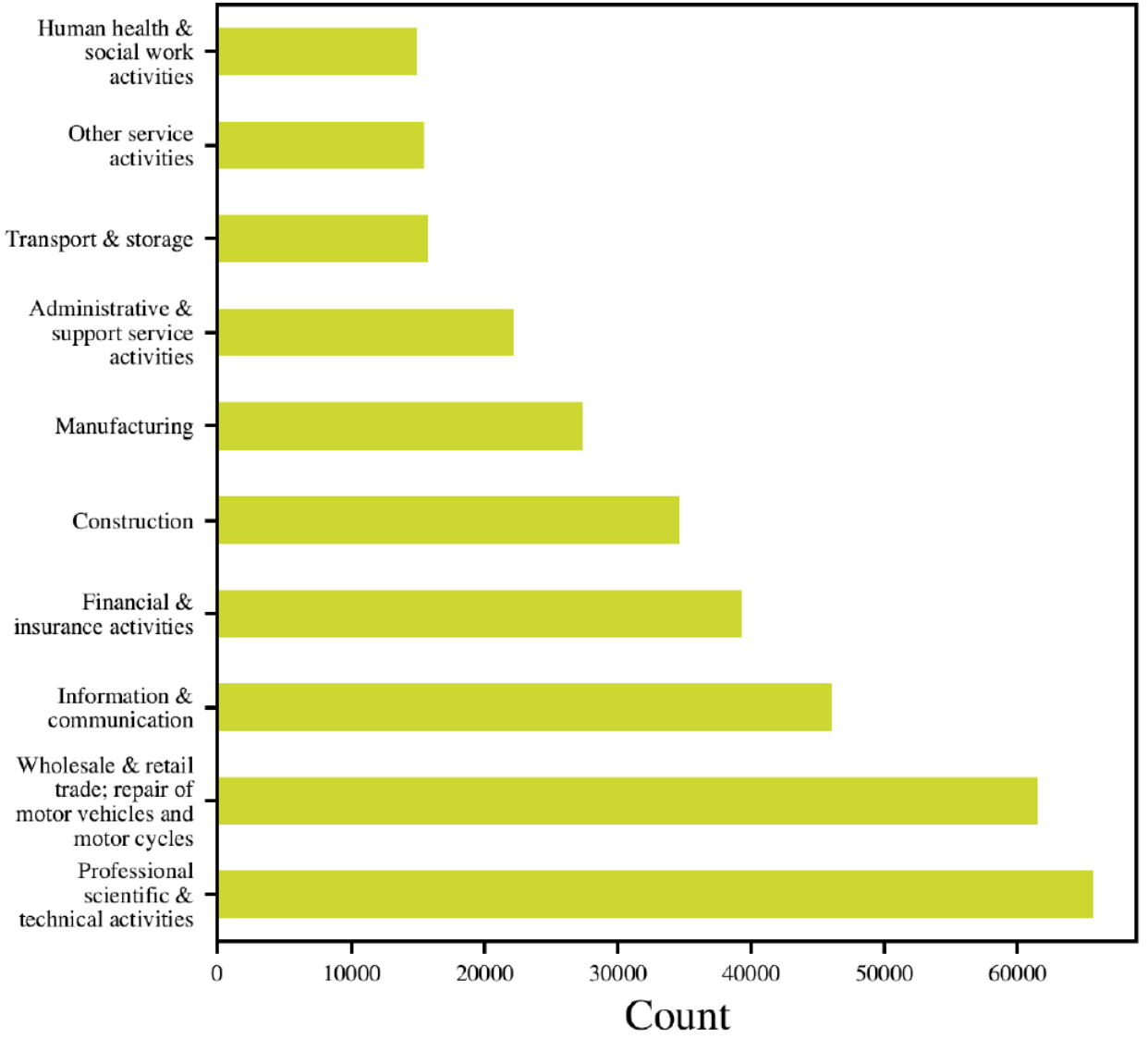
- Bottom-up taxonomy based on 15 million job adverts posted online on reed.co.uk between 2008-2016
- Machine learning to (1) identify topics in adverts, (2) cluster adverts according to topics
- The new taxonomy has explanatory power in predicting offered wages on top of established taxonomies (sector, occupation, region)

# Clustering job advertisements

- **Topic modelling**
- A topic is a collection of words that frequently occur together in a document
- Each document covers only few topics
- Topic model learns
  - (1) words that characterise topics
  - (2) which topics are represented in which document
- Humans have to interpret the topics
- Example: [school, students, learning, teaching, ...] -> Topic Education



# Project management cluster





BANK OF ENGLAND

# **Sending firm messages: Text mining PSM letters**

David Bholat, James Brookes, Chris Cai, Katy Grundy and Jakob Lund

## Primary research question and hypotheses

**Are PSM letters written differently to firms with different risk profiles?**

- *If so, what linguistic features distinguish sub-genres of PSM letters?*

**We expected PSM letters to vary depending on firm riskiness**

- consistent with the PRA's principle of proportionality

**We expected higher risk firms to receive letters that were:**

- more complex
- more negative in sentiment
- more directive

# 'Intrinsic risk' = Potential Impact = Firm Category

Increasing  
risk

Category 1	Most significant deposit-takers capable of <u>very significant disruption</u>
Category 2	Significant deposit-takers capable of <u>some disruption</u>
Category 3	Deposit-takers capable of <u>minor disruption</u>
Category 4	Deposit-takers capable of <u>very little disruption</u>
Category 5	Deposit-takers capable of <u>almost no disruption</u>

# 'Imminent risk' = PIF stage = proximity to resolution

Increasing  
risk



Stage 1	<u>Low risk</u> to viability of firm
Stage 2	<u>Moderate risk</u> to viability of firm
Stage 3	<u>Risk to viability</u> absent action by the firm
Stage 4	<u>Imminent risk</u> to viability of firm
Stage 5	Firms <u>in resolution</u> or being actively wound up



## Secondary research question and hypotheses

**Has supervisory communication measurably changed post-crisis?**

- *If so, how do PRA PSM letters differ from FSA ARROW letters?*

**Compared to the ARROW letters, we expected the PSM letters to be:**

- more complex
- more directive
- more forward-looking

# Linguistic features

- **Complexity**

e.g. length of letter, subordinate clauses

- **Sentiment**

e.g. balance of positive versus negative words

- **Directiveness**

e.g. obligative phrases such as *should*, *must*, *expect*

- **Formality**

e.g. whether the salutation is handwritten or typed

- **Forward-lookingness**

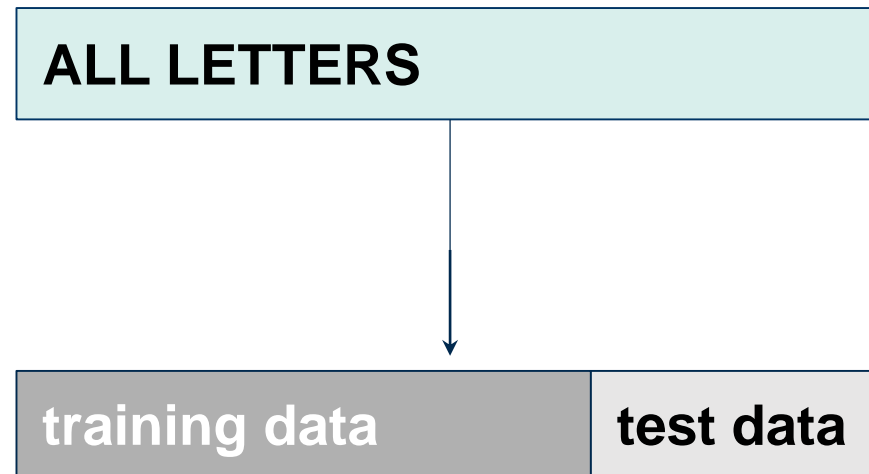
e.g. future-oriented verb tenses

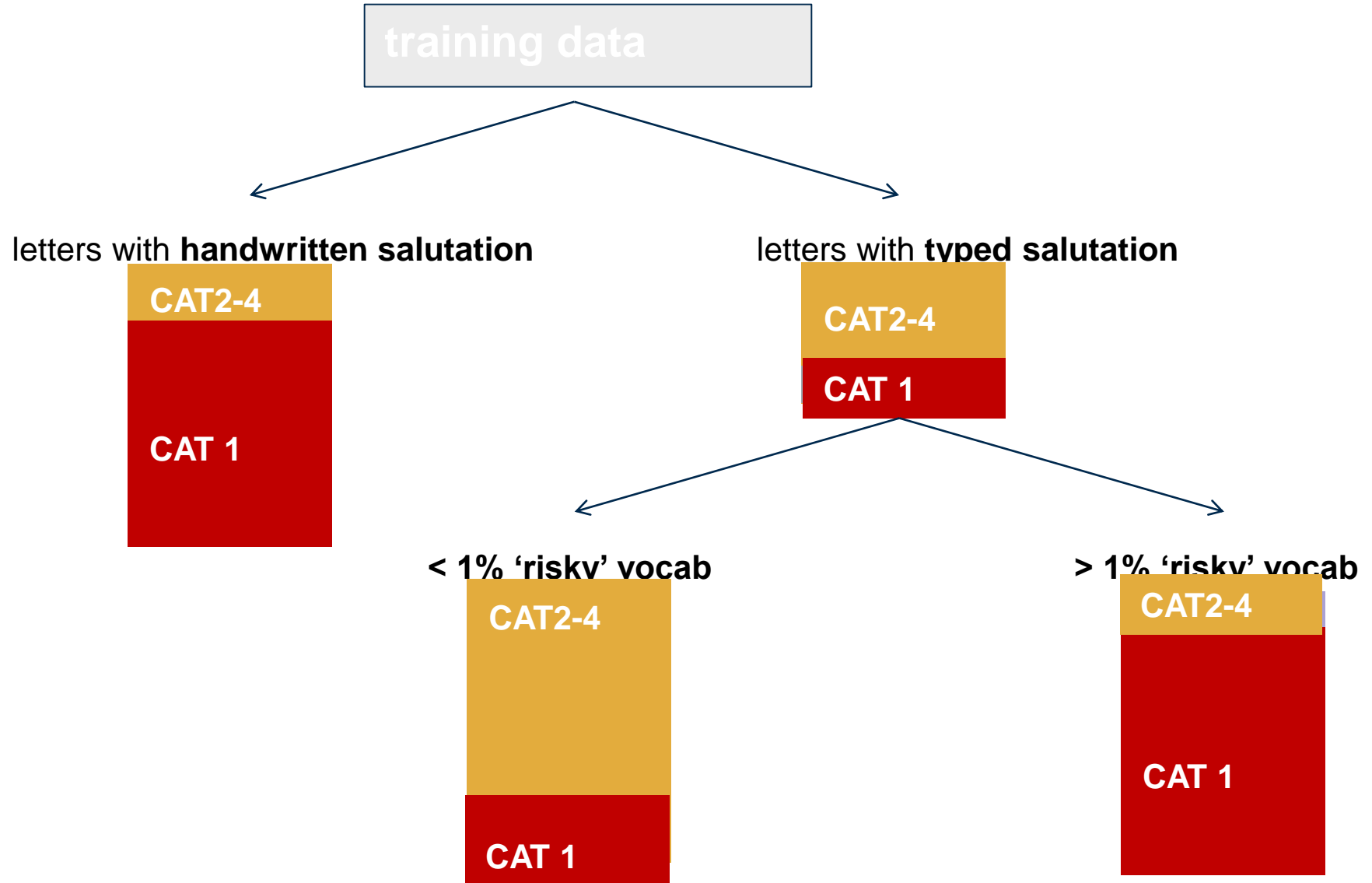
# Random Forests

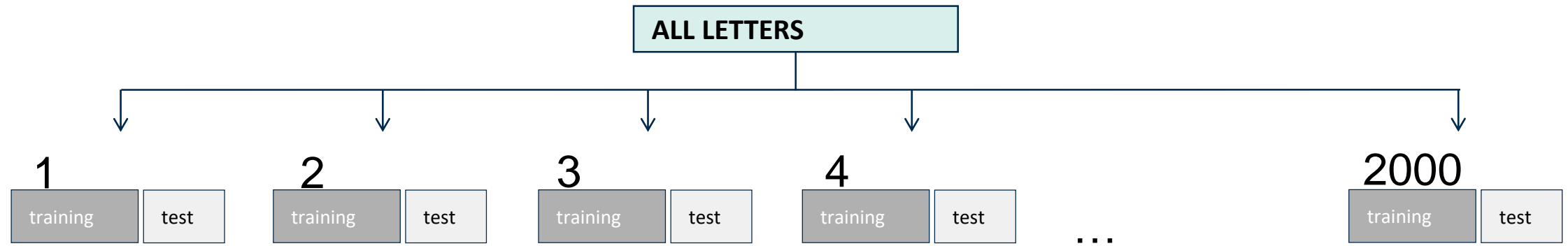
1. Category 1 vs. Category 2-4
2. PIF 1-2 vs. PIF 3-4
3. PSM letter vs. ARROW letter

} ~ 25 linguistic features

# Random Forests







## CAT 1 PSM letters different from CAT 2-4 letters

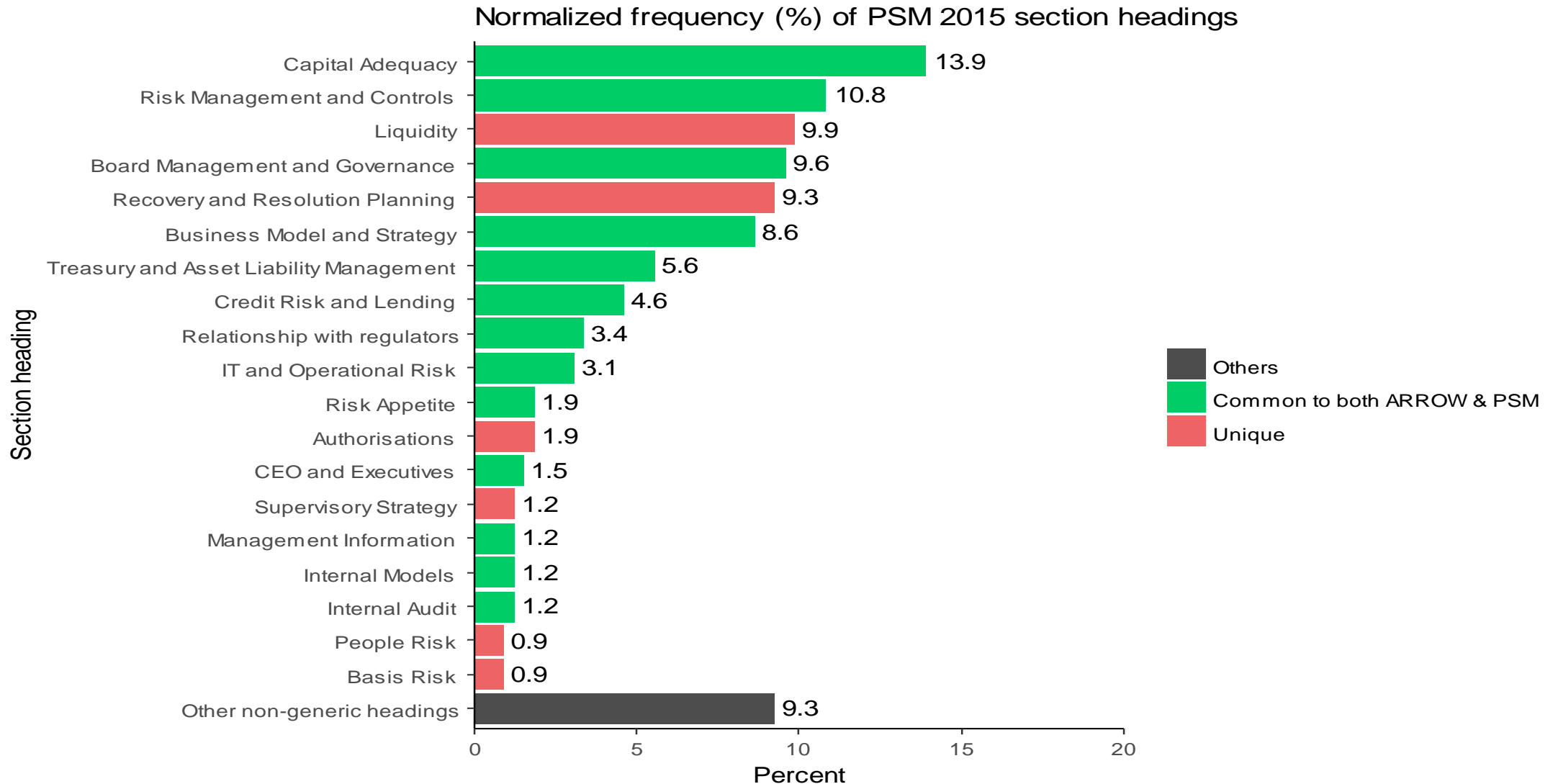
- More complex
- Less directive
- Less formal
- No differences in sentiment

## PIF 3-4 PSM letters different from PIF 1-2 letters

- More complex
- More 'high-risk' vocabulary
- Less directive
- Less formal



# PSM letters different from ARROW letters in content



## Summary

- Are PSM letters written differently to firms with different risk profiles?

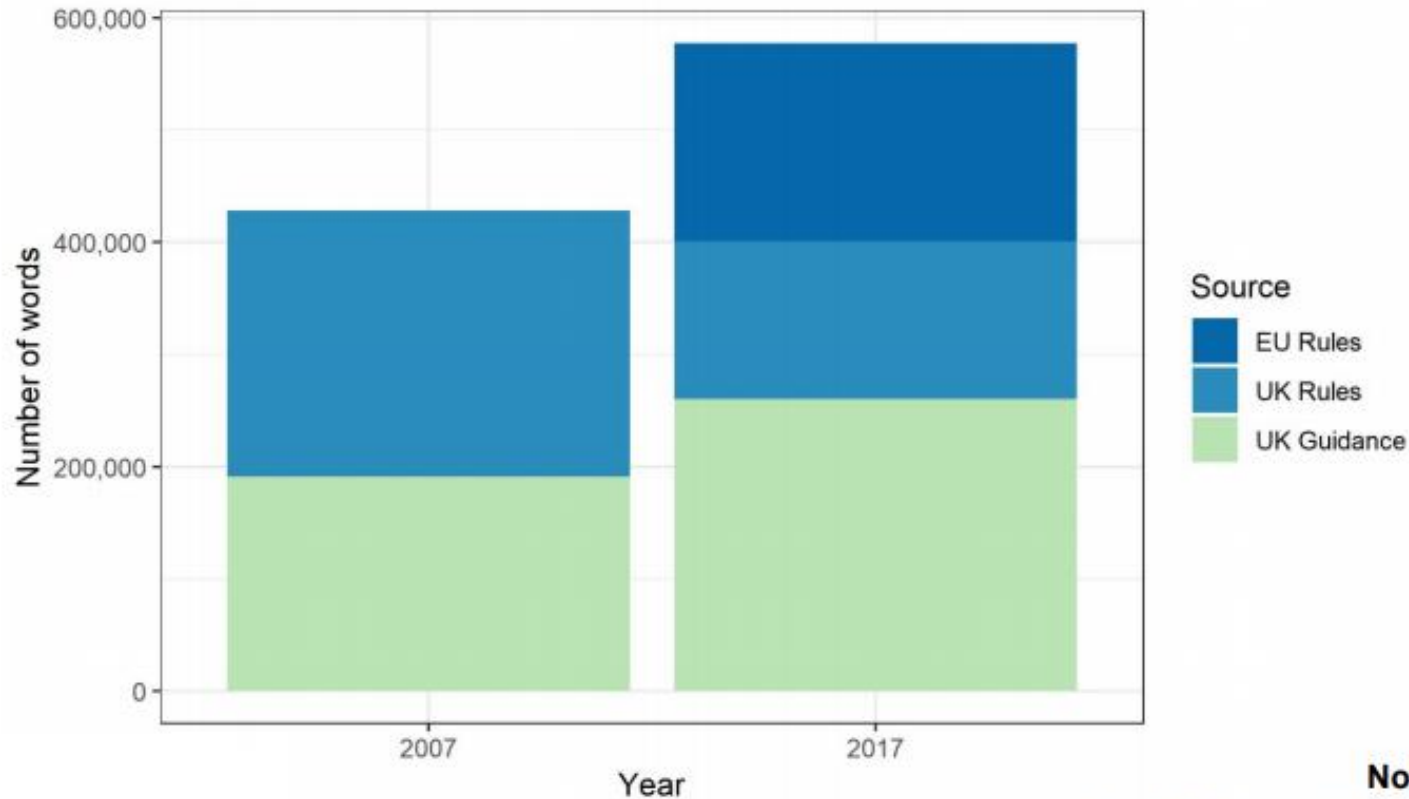
**Yes**

- Has supervisory communication measurably changed post-crisis?

**Yes**

# Textual Complexity in Prudential Regulation

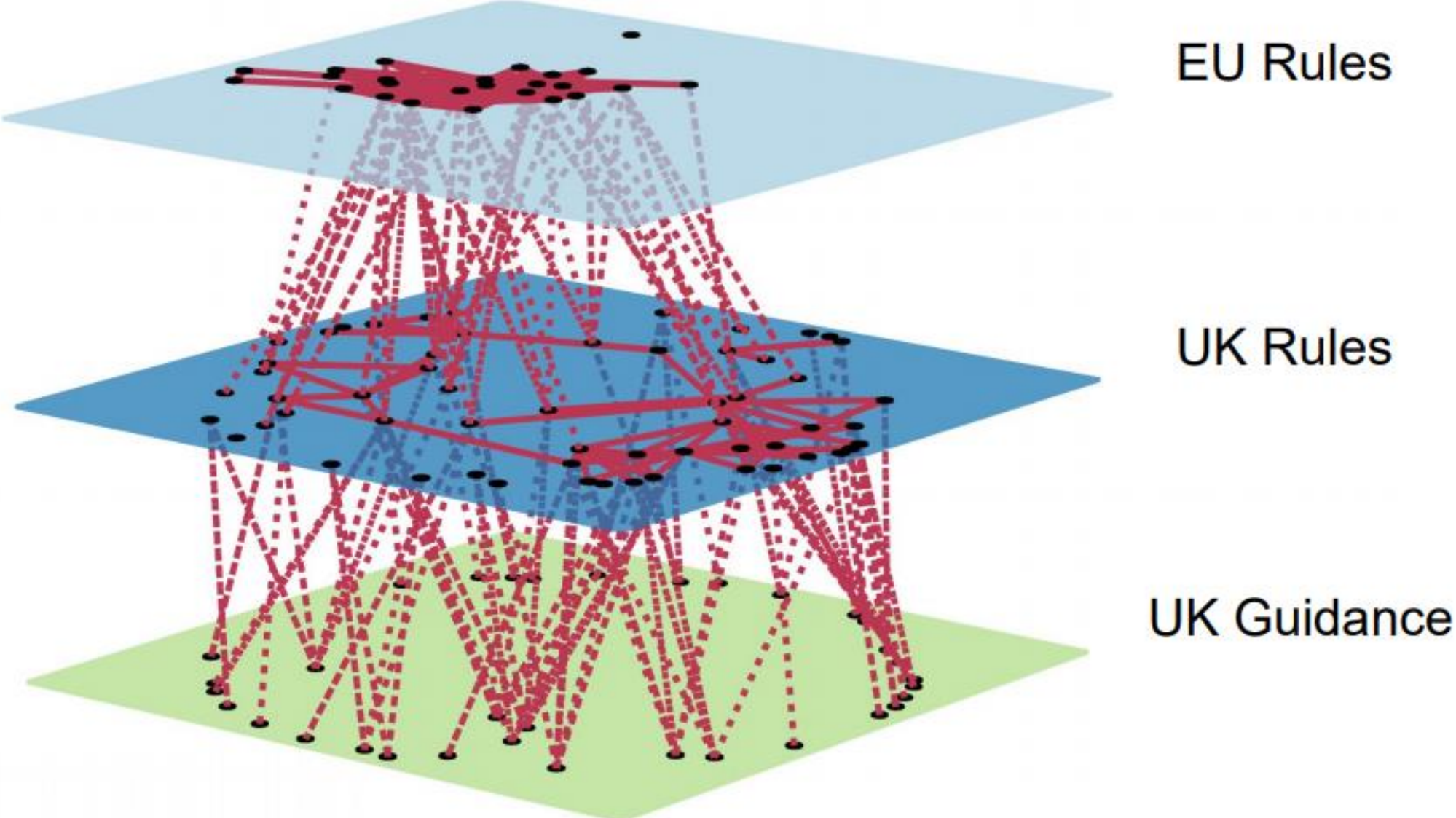
## Dataset: Universe of UK banking prudential regulation



Zahid Amadjarif, James Brookes, Nicola Garbarino, Rajan Patel and Eryk Walczak (forthcoming)

**Notes on source documents**  
"EU Rules" = Capital Requirements Regulation (2013)  
"UK Rules" = PRA Rulebook  
"UK Guidance" = PRA Supervisory Statements

# Structure (length isn't everything, part 1)



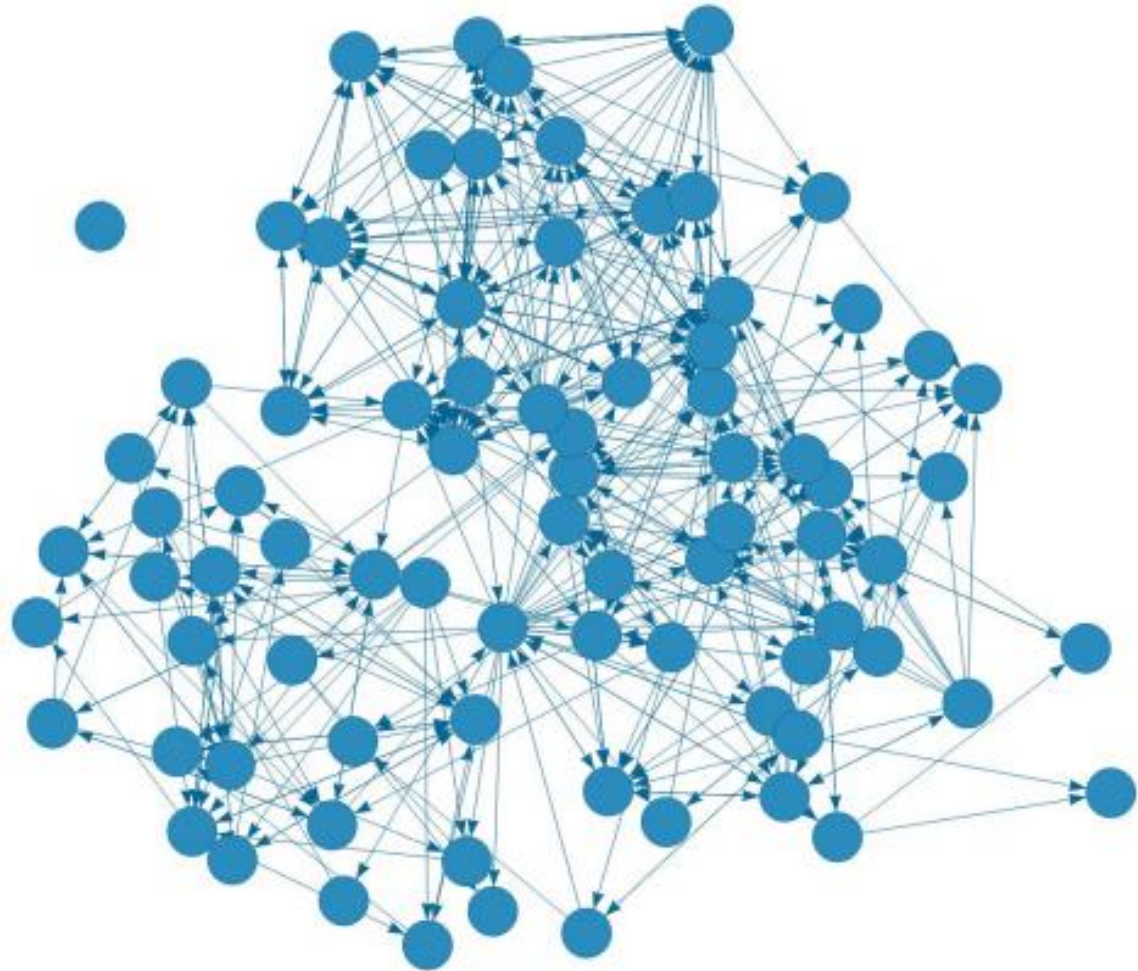
EU Rules

UK Rules

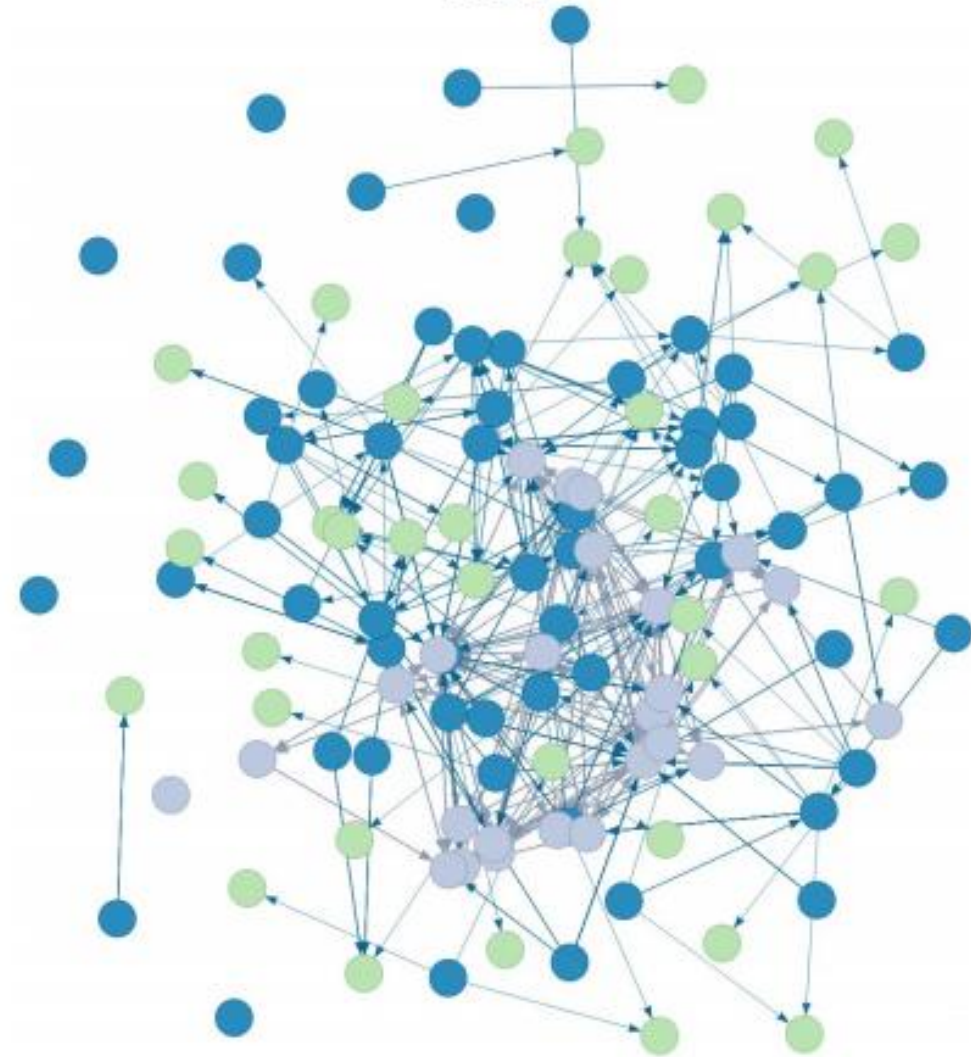
UK Guidance

# Legal network was reorganised post-crisis...

2007



2017

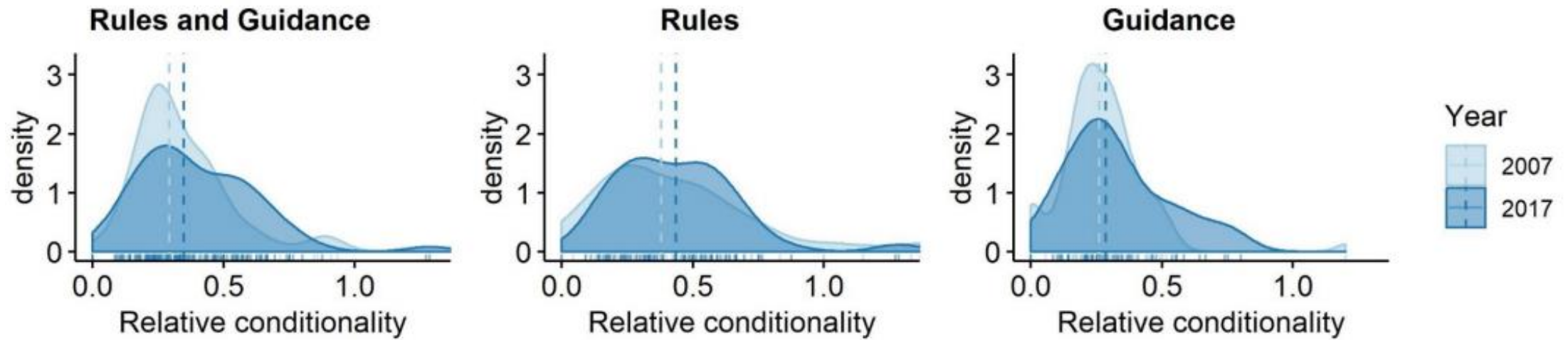


## Our suite of linguistic measures

<b>Measure</b>	<b>Calculated as...</b>	<b>Tells you about...</b>
Lexical Diversity	Relative frequency of unique words	Precision (counts concepts)
Conditionality	Relative frequency of conditional statements (e.g. "if"; "but"; ...)	# of operative facts (counts exceptions)
Readability	Flesch-Kincaid grade level	Cognitive cost
Length	Number of words	All of the above

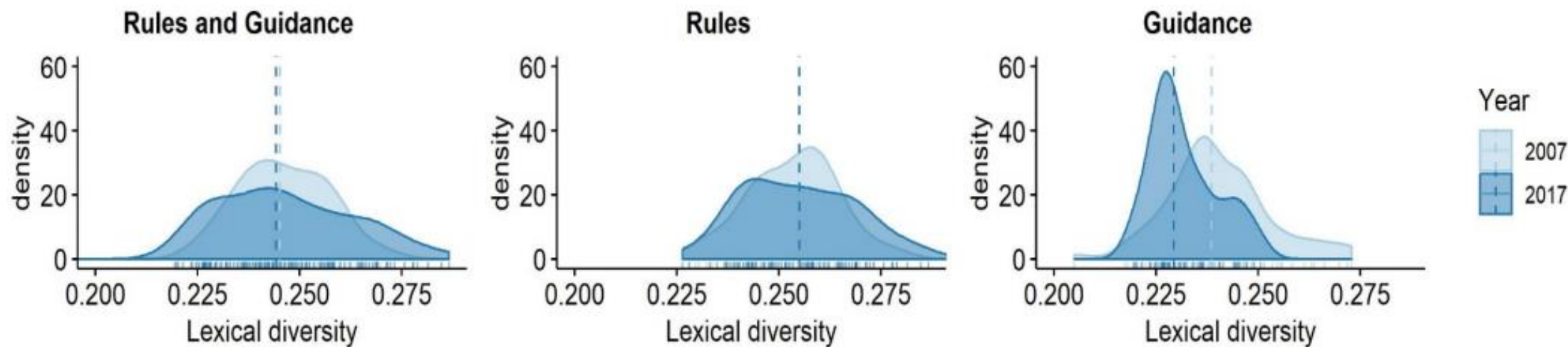


# Conditionality has increased: are regulators trying to specify more states of the world?



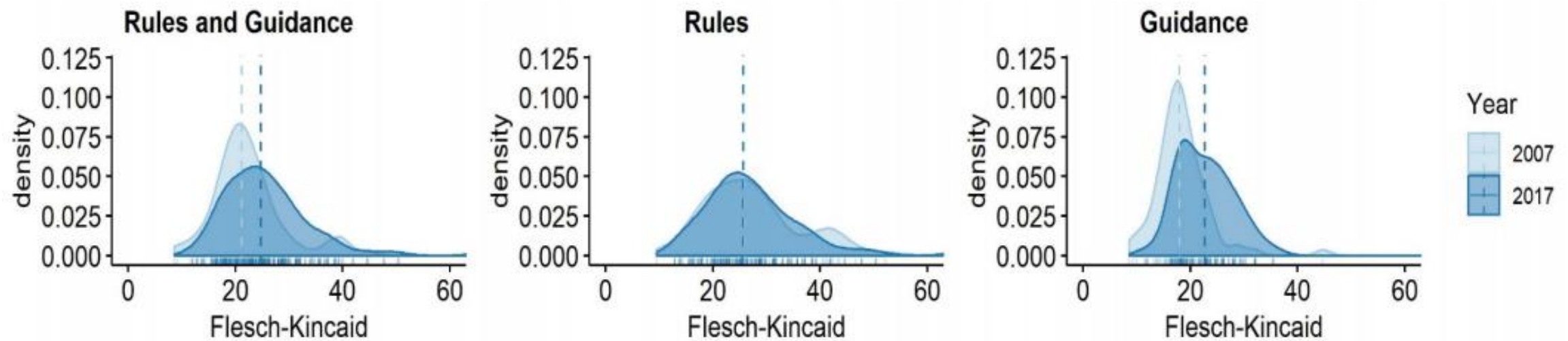


# Lexical diversity is similar: less change in how regulators think about each topic?





# The framework is less 'readable': has cognitive burden increased?



## Summary of results

- Total regulatory text grew by 35% between 2007 and 2017
    - Rules and guidance have similar growth rates
  - Language has become (on average):
    - 1) more conditional; and
    - 2) less readable. Lexical diversity is similar overall
      - Bigger changes for guidance than for rules
  - A ‘longer’ regulatory network post-crisis.
    - Indirect connections have become relatively more important.
-



Thank you

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## References

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- Joseph, A. (2019). Shapley regressions: A universal framework for statistical inference on machine learning models. Bank of England Staff Working Paper No. 784.
- Turrell, A., Thurgood, J., Djumalieva, J., Copple, D., Speigner, B., et al. (2018). Using online job vacancies to understand the UK labour market from the bottom-up. Bank of England Staff Working Paper No. 742.